
UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 8-K

CURRENT REPORT

**Pursuant to Section 13 or 15(d) of the
Securities Exchange Act of 1934**

Date of Report (Date of earliest event reported): November 2, 2017

Pandora Media, Inc.

(Exact name of registrant as specified in its charter)

Delaware
(State or other jurisdiction
of incorporation)

001-35198
(Commission
File Number)

94-3352630
(IRS Employer
Identification No.)

2101 Webster Street, Suite 1650
Oakland, CA 94612
(Address of principal executive offices, including zip code)

(510) 451-4100
(Registrant's telephone number, including area code)

Not Applicable
(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- ☐ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- ☐ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- ☐ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- ☐ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company ☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Item 2.02 Results of Operations and Financial Condition.

On November 2, 2017, Pandora Media, Inc. (the "Company") issued a press release announcing its financial results for the three month period ended September 30, 2017. A copy of the press release is furnished as Exhibit 99.1 to this current report and is incorporated herein by reference.

The information furnished on this Form 8-K, including the exhibit attached, shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference into any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such a filing.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits.

| Exhibit No. | Exhibit Description |
|----------------|--------------------------------------|
| 99.1 | Press Release dated November 2, 2017 |

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, hereunto duly authorized.

PANDORA MEDIA, INC.

Dated: November 2, 2017

By: /s/ Naveen Chopra
Naveen Chopra
Chief Financial Officer

EXHIBIT INDEX

| Exhibit No. | Exhibit Description |
|----------------------|--|
| 99.1 | Press Release dated November 2, 2017 |



PANDORA REPORTS Q3 2017 FINANCIAL RESULTS

Ad RPM Grows to All-Time High; Premium Paid Subscribers Surpass 1 Million in October 2017

- *Ad RPM hits an all-time high of \$70.27 in Q3 2017 from \$58.10 in Q3 2016, growing 21% year-over-year*
- *Pandora Premium paid subscribers cross the 1 million milestone in October 2017*
- *Total subscribers were 5.19 million, growing 29% year-over-year*
- *Revenue excluding ticketing was \$360.2 million, growing 9% year-over-year*
- *Subscription revenue was \$84.4 million, growing 50% year-over-year*
- *Daily active users on Consumer Electronic (CE) and Automotive Platforms were up 36% year-over-year*
- *Pandora introduces 250+ Featured Playlists, bringing expertly curated new content to Premium, Plus and free offerings*

OAKLAND, Calif. - Nov. 2, 2017 - Pandora (NYSE: P) today announced financial results for the third quarter ended September 30, 2017.

“After just a short time here at Pandora, it’s clear to me we have a tremendous opportunity to meet the full spectrum of our listeners' and advertisers’ needs,” said Roger Lynch, president and CEO of Pandora. “We have significant scale, distribution and products that deliver a superior listening experience. We will leverage these strengths to become a more integral part of our listeners’ lives and reinforce our position as the definitive source for audio advertising.”

“We had a solid financial quarter with revenue above our mid-point and adjusted EBITDA coming in very close to the high end of our guidance,” said Naveen Chopra, CFO of Pandora. “The growth we experienced in RPMs and subscription revenue indicates that our multi-tier service strategy can continue to enhance monetization in multiple listening modes. We also completed the investment by Sirius XM and the sale of Ticketfly in the quarter, strengthening our balance sheet and bringing cash and short-term investments to nearly \$500 million.”

Third Quarter 2017 Financial Results

Revenue: For the third quarter of 2017, total consolidated revenue was \$378.6 million, an 8% year-over-year increase.

Advertising: Advertising revenue was \$275.7 million, a 1% year-over-year increase. Advertising revenue growth incorporates an increase in the average price per ad, offset by a decrease in the number of ads sold.

Subscriptions: Total paid subscribers increased from 4.01 million in the third quarter of 2016 to 5.19 million in the third quarter of 2017, growing approximately 29% year-over-year. Subscription and other revenue was \$84.4 million, a 50% year-over-year increase. Additionally in October, Pandora Premium surpassed 1 million paid subscribers.

Ticketing: Ticketing service revenue was \$18.5 million in the third quarter of 2017, a 16% year-over-year decrease. The decline was related to the Ticketfly divestiture closing in the beginning of September, resulting in only two months of ticketing revenue in the third quarter of 2017.

GAAP Net Loss and Adjusted EBITDA: For the third quarter of 2017, GAAP net loss was \$66.2 million compared to a net loss of \$61.5 million in the same quarter last year. Adjusted EBITDA was a loss of \$5.3 million, compared to a loss of \$6.6 million in the same quarter last year.

Cash and Investments: For the third quarter of 2017, the Company ended with \$499.4 million in cash and investments, compared to \$227.6 million at the end of the prior quarter.

Other Business Metrics

Listener Hours: Total listener hours were 5.15 billion for the third quarter of 2017, compared to 5.40 billion for the same period of the prior year.

Active Listeners: Active listeners were 73.7 million at the end of the third quarter of 2017. The active listener number excludes approximately 1.1 million active listeners from Australia and New Zealand, following our decision to exit the business in those countries.

Guidance: Guidance will be discussed during the third quarter 2017 conference call.

Third Quarter Financial Results Conference Call: Pandora will host a conference call today at 2 p.m. PT/5 p.m. ET to discuss third quarter 2017 financial results with the investment community. A live webcast of the event will be available on the Pandora Investor Relations website at <http://investor.pandora.com>. A live domestic dial-in is available at (877) 355-0067 or internationally at (614) 999-7532. A domestic replay will be available at (855) 859-2056 or internationally at (404) 537-3406, using passcode 96060577, and available via webcast until November 16, 2017.

ABOUT PANDORA

Pandora is the world's most powerful music discovery platform - a place where artists find their fans and listeners find music they love. We are driven by a single purpose: unleashing the infinite power of music by connecting artists and fans, whether through earbuds, car speakers, live on stage or anywhere fans want to experience it. Our team of highly trained musicologists analyze hundreds of attributes for each recording which powers our proprietary Music Genome Project®, delivering billions of hours of personalized music tailored to the tastes of each music listener, full of discovery, making artist/fan connections at unprecedented scale. Founded by musicians, Pandora empowers artists with valuable data and tools to help grow their careers and connect with their fans.

www.pandora.com | [@pandoramusic](#) | www.pandoraforbrands.com | [@PandoraBrands](#) | amp.pandora.com

"Safe harbor" Statement: This press release contains forward-looking statements within the meaning established by the Private Securities Litigation Reform Act of 1995, including, but not limited to, statements regarding expected revenue and adjusted EBITDA. These forward-looking statements are based on Pandora's current assumptions, expectations and beliefs and involve substantial risks and uncertainties that may cause results, performance or achievement to materially differ from those expressed or implied by these forward-looking statements. Factors that could cause or contribute to such differences include, but are not limited to: our operation in an emerging market and our relatively new and evolving business model; our ability to estimate revenue reserves; our ability to increase our listener base and listener hours; our ability to attract and retain advertisers; our ability to generate additional revenue on a cost-effective basis; competitive factors; our ability to continue operating under existing laws and licensing regimes; our ability to enter into and maintain commercially viable direct licenses with record labels for the right to reproduce and publicly perform sound recordings on our service; our ability to establish and maintain relationships with makers of mobile devices, consumer electronic products and automobiles; our ability to manage our growth and geographic expansion; our ability to continue to innovate and keep pace with changes in technology and our competitors; our ability to expand our operations to delivery of non-music content; our ability to protect our intellectual property; risks related to service interruptions or security breaches; and general economic conditions worldwide. Further information on these factors and other risks that may affect the business are included in filings with the Securities and Exchange Commission (SEC) from time to time, including under the heading "Risk Factors" in our most recent reports on Form 10-K and Form 10-Q.

The financial information contained in this press release should be read in conjunction with the consolidated financial statements and notes thereto included in our most recent reports on Form 10-K and Form 10-Q, each as they may be amended from time to time. Our results of operations for the current period are not necessarily indicative of our operating results for any future periods.

These documents are available online from the SEC or on the SEC Filings section of the Investor Relations section of our website at investor.pandora.com. Information on our website is not part of this release. All forward-looking statements in this press release are based on information currently available to the Company, which assumes no obligation to update these forward-looking statements in light of new information or future events.

Non-GAAP Financial Measures: To supplement our condensed consolidated financial statements, which are prepared and presented in accordance with accounting principles generally accepted in the United States ("GAAP"), the Company uses the following non-GAAP measures of financial performance: non-GAAP gross profit, non-GAAP net loss, non-GAAP basic net loss per common share, non-GAAP diluted net loss per common share, adjusted EBITDA, non-GAAP product development, non-GAAP sales and marketing and non-GAAP general and administrative. The presentation of this additional financial information is not intended to be considered in isolation from, as a substitute for, or superior to, the financial information prepared and presented in accordance with GAAP. These non-GAAP measures have limitations in that they do not reflect all of the amounts associated with our results of operations as determined in accordance with GAAP. In addition, these non-GAAP financial measures may be different from the non-GAAP financial measures used by other companies. These non-GAAP measures should only be used to evaluate our results of operations in conjunction with the corresponding GAAP measures. Management compensates for these limitations by reconciling these non-GAAP financial measures to the most comparable GAAP financial measures within our earnings releases.

Non-GAAP gross profit, non-GAAP net loss, non-GAAP basic net loss per common share, non-GAAP diluted net loss per common share, non-GAAP product development, non-GAAP sales and marketing and non-GAAP general and administrative differ from GAAP in that they exclude stock-based compensation expense, intangible amortization expense, amortization of non-recoupable ticketing contract advances, goodwill impairment, contract termination fees (benefit), expense associated with the restructurings and loss on sales of subsidiaries. The income tax effects of non-GAAP pre-tax loss have been reflected in non-GAAP net loss, non-GAAP basic net loss per common share and non-GAAP diluted net loss per common share.

Adjusted EBITDA: Adjusted EBITDA excludes stock-based compensation expense, benefit from (provision for) income taxes, depreciation and intangible amortization expense, amortization of non-recoupable ticketing contract advances, other expense, expense associated with the restructurings, goodwill impairment, contract termination fees (benefit) and loss on sales of subsidiaries.

Stock-based Compensation Expense: consists of expenses for stock options, restricted stock units and other awards under our equity incentive plans. Stock-based compensation is included in the following cost and expense line items of our GAAP presentation: cost of revenue—other, cost of revenue—ticketing service, product development, sales and marketing and general and administrative.

Although stock-based compensation is an expense for the Company and is viewed as a form of compensation, management excludes stock-based compensation from our non-GAAP measures and adjusted EBITDA results for purposes of evaluating our continuing operating performance primarily because it is a non-cash expense not believed by management to be reflective of our core business, ongoing operating results or future outlook. In addition, the value of stock-based instruments is determined using formulas that incorporate variables, such as market volatility, that are beyond our control.

Benefit from (Provision for) Income Taxes: consists of expense recognized related to U.S. and foreign income taxes. The Company considers its adjusted EBITDA results without these charges when evaluating its ongoing performance because it is not believed by management to be reflective of our core business, ongoing operating results or future outlook.

Depreciation and Intangible Amortization Expense: consists of non-cash charges that can be affected by the timing and magnitude of business combinations and asset purchases. Depreciation and intangible amortization expense is included in the following cost and expense line items of our GAAP presentation: cost of revenue—other, cost of revenue—ticketing service, product development, sales and marketing and general and administrative. Depreciation and intangible amortization expense also consists of non-cash amortization of non-recoupable amounts paid in advance to the Company’s clients pursuant to ticketing agreements. Amortization of non-recoupable ticketing contract advances is included in the sales and marketing line of our GAAP presentation. Management considers its operating results without intangible amortization expense and amortization of non-recoupable ticketing contract advances when evaluating its ongoing non-GAAP performance and without depreciation, intangible amortization expense and amortization of non-recoupable ticketing contract advances when evaluating its ongoing adjusted EBITDA performance because these charges are non-cash expenses that can be affected by the timing and magnitude of business combinations, asset purchases and new client agreements and may not be reflective of our core business, ongoing operating results or future outlook.

Other Expense: consists primarily of interest expense related to our Convertible Senior Notes and our Credit Facility. The Company considers its adjusted EBITDA results without these charges when evaluating its ongoing performance because it is not believed by management to be reflective of our core business, ongoing operating results or future outlook.

Expense Associated with the Restructurings: consists of employee-related expense recognized in connection to the workforce reduction in the first quarter of 2017 and the restructuring in Australia and New Zealand. These costs are included in the following cost and expense line items of our GAAP presentation: cost of revenue—other, product development, sales and marketing and general and administrative. The Company considers its non-GAAP and adjusted EBITDA results without these charges when evaluating its ongoing performance because these charges are not believed by management to be reflective of our core business, ongoing operating results or future outlook.

Goodwill Impairment: consists of impairment charges primarily related to the Ticketfly disposition. The impairment charge was calculated as the excess of the carrying amount of the Ticketfly segment over the agreed-upon purchase price less costs to sell. The Company considers its operating results without these charges when evaluating its ongoing non-GAAP and adjusted EBITDA results because these charges are not believed by management to be reflective of our core business, ongoing operating results or future outlook.

Contract Termination Fees (Benefit): consists of termination and legal fees and benefits incurred in connection with the termination of the contractual commitment to sell redeemable convertible preferred stock to KKR Classic Investors L.P. The Company considers its operating results without these charges and benefits when evaluating its ongoing non-GAAP and adjusted EBITDA results because these charges and benefits are not believed by management to be reflective of our core business, ongoing operating results or future outlook.

Loss on Sales of Subsidiaries: consists of loss on sales of subsidiaries recognized during the period, primarily related to the Ticketfly disposition. This amount was calculated as the decrease in the fair value less costs to sell for sales of our subsidiaries and was recorded as a loss on sale during the period. The Company considers its operating results without these charges when evaluating its ongoing non-GAAP and adjusted EBITDA results because these charges are not believed by management to be reflective of our core business, ongoing operating results or future outlook.

Income Tax Effects of Non-GAAP Pre-tax Loss: The Company adjusts non-GAAP pre-tax net loss by considering the income tax effects of its non-GAAP adjustments. The Company is currently forecasting a non-GAAP effective tax rate of approximately 32% to 37% for the full year 2017. However, the Company is not expected to incur any material cash taxes due to its net operating loss position.

Management believes these non-GAAP financial measures and adjusted EBITDA serve as useful metrics for our management and investors because they enable a better understanding of the long-term performance of our core

business and facilitate comparisons of our operating results over multiple periods and to those of peer companies, and when taken together with the corresponding GAAP financial measures and our reconciliations, enhance investors' overall understanding of our current financial performance.

In the financial tables below, the Company provides a reconciliation of the most comparable GAAP financial measure to the historical non-GAAP financial measures used in this earnings release.

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Contacts:

Palmira Farrow
Corporate Finance & Investor Relations
investor@pandora.com
(510) 842-6960

Stephanie Barnes
Pandora Corporate Communications
press@pandora.com
(510) 842-6996

Pandora Media, Inc.
Condensed Consolidated Statements of Operations
(in thousands, except per share amounts)
(unaudited)

| | Three months ended September 30, | | Nine months ended September 30, | |
|---|-------------------------------------|-------------|------------------------------------|--------------|
| | 2016 | 2017 | 2016 | 2017 |
| Revenue | | | | |
| Advertising | \$ 273,716 | \$ 275,741 | \$ 759,150 | \$ 777,253 |
| Subscription and other | 56,100 | 84,414 | 165,957 | 218,192 |
| Ticketing service | 22,085 | 18,484 | 67,121 | 76,032 |
| Total revenue | 351,901 | 378,639 | 992,228 | 1,071,477 |
| Cost of revenue | | | | |
| Cost of revenue—Content acquisition costs | 174,334 | 204,222 | 522,231 | 587,517 |
| Cost of revenue—Other (1) | 25,896 | 27,287 | 72,197 | 80,259 |
| Cost of revenue—Ticketing service (1) | 15,318 | 11,269 | 45,223 | 50,397 |
| Total cost of revenue | 215,548 | 242,778 | 639,651 | 718,173 |
| Gross profit | 136,353 | 135,861 | 352,577 | 353,304 |
| Operating expenses | | | | |
| Product development (1) | 33,560 | 39,469 | 102,731 | 120,290 |
| Sales and marketing (1) | 116,091 | 107,588 | 357,113 | 378,581 |
| General and administrative (1) | 41,909 | 48,171 | 129,193 | 150,650 |
| Goodwill impairment | — | — | — | 131,997 |
| Contract termination (benefit) fees | — | (423) | — | 23,044 |
| Total operating expenses | 191,560 | 194,805 | 589,037 | 804,562 |
| Loss from operations | (55,207) | (58,944) | (236,460) | (451,258) |
| Interest expense | (6,494) | (7,592) | (18,916) | (22,377) |
| Other income, net | 579 | 559 | 1,696 | 866 |
| Total other expense, net | (5,915) | (7,033) | (17,220) | (21,511) |
| Loss before (provision for) benefit from income taxes | (61,122) | (65,977) | (253,680) | (472,769) |
| (Provision for) benefit from income taxes | (412) | (266) | 711 | (877) |
| Net loss | (61,534) | (66,243) | (252,969) | (473,646) |
| Net loss available to common stockholders | \$ (61,534) | \$ (84,562) | \$ (252,969) | \$ (506,493) |
| Basic and diluted net loss per common share | \$ (0.27) | \$ (0.34) | \$ (1.10) | \$ (2.10) |
| Weighted-average basic and diluted common shares | 232,139 | 245,810 | 229,524 | 241,579 |

(1) Includes stock-based compensation expense as follows:

| | Three months ended September 30, | | Nine months ended September 30, | |
|--|-------------------------------------|-----------|------------------------------------|-----------|
| | 2016 | 2017 | 2016 | 2017 |
| Cost of revenue—Other | \$ 1,538 | \$ 803 | \$ 4,559 | \$ 2,432 |
| Cost of revenue—Ticketing service | 27 | 6 | 154 | 69 |
| Product development | 7,347 | 8,428 | 23,091 | 25,765 |
| Sales and marketing | 14,932 | 14,059 | 43,673 | 42,657 |
| General and administrative | 8,910 | 6,805 | 32,364 | 27,404 |
| Total stock-based compensation expense | \$ 32,754 | \$ 30,101 | \$ 103,841 | \$ 98,327 |

Pandora Media, Inc.
Condensed Consolidated Balance Sheets
(in thousands)

| | <u>As of December 31,</u> | <u>As of September 30,</u> |
|--|---------------------------|----------------------------|
| | <u>2016</u> | <u>2017</u> |
| | <u>(audited)</u> | <u>(unaudited)</u> |
| Assets | | |
| Current assets | | |
| Cash and cash equivalents | \$ 199,944 | \$ 493,181 |
| Short-term investments | 37,109 | 6,249 |
| Accounts receivable, net | 309,267 | 312,277 |
| Prepaid content acquisition costs | 46,310 | 80,152 |
| Prepaid expenses and other current assets | 33,191 | 20,294 |
| Total current assets | 625,821 | 912,153 |
| Convertible promissory note receivable | — | 34,132 |
| Long-term investments | 6,252 | — |
| Property and equipment, net | 124,088 | 117,700 |
| Goodwill | 306,691 | 71,243 |
| Intangible assets, net | 90,425 | 21,304 |
| Other long-term assets | 31,533 | 8,999 |
| Total assets | <u>\$ 1,184,810</u> | <u>\$ 1,165,531</u> |
| Liabilities, redeemable convertible preferred stock and stockholders' equity | | |
| Current liabilities | | |
| Accounts payable | \$ 15,224 | \$ 8,444 |
| Accrued liabilities | 35,465 | 33,180 |
| Accrued content acquisition costs | 93,723 | 99,798 |
| Accrued compensation | 60,353 | 42,753 |
| Deferred revenue | 28,359 | 33,977 |
| Other current liabilities | 20,993 | — |
| Total current liabilities | 254,117 | 218,152 |
| Long-term debt, net | 342,247 | 267,396 |
| Other long-term liabilities | 34,187 | 27,068 |
| Total liabilities | 630,551 | 512,616 |
| Redeemable convertible preferred stock | — | 483,588 |
| Stockholders' equity | | |
| Common stock | 24 | 25 |
| Additional paid-in capital | 1,264,693 | 1,387,957 |
| Accumulated deficit | (709,636) | (1,217,283) |
| Accumulated other comprehensive loss | (822) | (1,372) |
| Total stockholders' equity | 554,259 | 169,327 |
| Total liabilities, redeemable convertible preferred stock and stockholders' equity | <u>\$ 1,184,810</u> | <u>\$ 1,165,531</u> |

Pandora Media, Inc.
Condensed Consolidated Statements of Cash Flows
(in thousands) (unaudited)

| | Three months ended September 30, | | Nine months ended September 30, | |
|--|-------------------------------------|-------------|------------------------------------|--------------|
| | 2016 | 2017 | 2016 | 2017 |
| Operating activities | | | | |
| Net loss | \$ (61,534) | \$ (66,243) | \$ (252,969) | \$ (473,646) |
| Adjustments to reconcile net loss to net cash used in operating activities | | | | |
| Goodwill impairment | — | — | — | 131,997 |
| Loss on sales of subsidiaries | — | 9,459 | — | 9,459 |
| Depreciation and amortization | 15,843 | 14,006 | 43,480 | 49,121 |
| Stock-based compensation | 32,754 | 30,101 | 103,841 | 98,327 |
| Amortization of premium on investments, net | 92 | 5 | 339 | 78 |
| Accretion of discount on convertible promissory note receivable | — | (171) | — | (171) |
| Other operating activities | 90 | 104 | 269 | 290 |
| Amortization of debt discount | 4,649 | 5,135 | 13,587 | 14,934 |
| Interest income | — | (258) | — | (258) |
| Provision for bad debt | 1,320 | 1,577 | 2,615 | 10,851 |
| Changes in operating assets and liabilities | | | | |
| Accounts receivable | (20,477) | (23,888) | (8,338) | (11,294) |
| Prepaid content acquisition costs | (93,253) | (40,283) | (100,524) | (33,842) |
| Prepaid expenses and other assets | (3,786) | (6,291) | (12,655) | (17,955) |
| Accounts payable, accrued and other current liabilities | 12,419 | (15,329) | (4,990) | (257) |
| Accrued content acquisition costs | (17,302) | 11,538 | 8,875 | 6,063 |
| Accrued compensation | 4,873 | 545 | 10,370 | (12,646) |
| Other long-term liabilities | 597 | (708) | 598 | (532) |
| Deferred revenue | 3,220 | 1,502 | 12,032 | 5,618 |
| Reimbursement of cost of leasehold improvements | — | — | 4,397 | 5,236 |
| Net cash used in operating activities | (120,495) | (79,199) | (179,073) | (218,627) |
| Investing activities | | | | |
| Purchases of property and equipment | (11,836) | (4,320) | (46,400) | (12,861) |
| Internal-use software costs | (8,029) | (3,054) | (22,339) | (13,948) |
| Changes in restricted cash | — | — | (250) | (642) |
| Purchases of investments | (1,322) | — | (12,413) | — |
| Proceeds from maturities of investments | 14,809 | 11,810 | 34,816 | 37,084 |
| Proceeds from sales of investments | 3,007 | — | 3,507 | — |
| Proceeds from sales of subsidiaries, net of cash | — | 125,430 | — | 125,430 |
| Payments related to acquisitions, net of cash acquired | — | — | (676) | — |
| Net cash (used in) provided by investing activities | (3,371) | 129,866 | (43,755) | 135,063 |
| Financing activities | | | | |
| Proceeds from issuance of redeemable convertible preferred stock | — | 307,500 | — | 480,000 |
| Payments of issuance costs | — | (16,659) | (32) | (29,284) |
| Repayment of debt arrangements | — | (90,000) | — | (90,000) |
| Borrowings under debt arrangements | 90,000 | — | 90,000 | — |
| Proceeds from employee stock purchase plan | 2,558 | 1,866 | 6,395 | 8,012 |
| Proceeds from exercise of stock options | 1,138 | 4,698 | 3,011 | 7,836 |
| Tax payments from net share settlements of restricted stock units | (365) | — | (3,126) | — |
| Net cash provided by financing activities | 93,331 | 207,405 | 96,248 | 376,564 |
| Effect of exchange rate changes on cash and cash equivalents | (137) | (55) | (392) | 237 |
| Net (decrease) increase in cash and cash equivalents | (30,672) | 258,017 | (126,972) | 293,237 |
| Cash and cash equivalents at beginning of period | 238,367 | 209,581 | 334,667 | 199,944 |
| Less: Decrease in cash held for sale | — | 25,583 | — | — |
| Cash and cash equivalents at end of period | \$ 207,695 | \$ 493,181 | \$ 207,695 | \$ 493,181 |

Pandora Media, Inc.
Reconciliation of GAAP to Non-GAAP Measures
(in thousands, except per share amounts)
(unaudited)

| | Three months ended September 30, | | Nine months ended September 30, | |
|--|-------------------------------------|-------------|------------------------------------|--------------|
| | 2016 | 2017 | 2016 | 2017 |
| Gross profit | | | | |
| GAAP gross profit | \$ 136,353 | \$ 135,861 | \$ 352,577 | \$ 353,304 |
| Stock-based compensation—Cost of revenue | 1,565 | 809 | 4,713 | 2,501 |
| Amortization of intangibles—Cost of revenue | 1,420 | 1,567 | 4,256 | 5,500 |
| Expense associated with the restructurings | — | — | — | 390 |
| Non-GAAP gross profit | \$ 139,338 | \$ 138,237 | \$ 361,546 | \$ 361,695 |
| Adjusted EBITDA and non-GAAP net loss | | | | |
| GAAP net loss | \$ (61,534) | \$ (66,243) | \$ (252,969) | \$ (473,646) |
| Depreciation and amortization | 15,843 | 14,006 | 43,480 | 49,121 |
| Stock-based compensation | 32,754 | 30,101 | 103,841 | 98,327 |
| Other expense, net | 5,915 | 7,033 | 17,220 | 21,511 |
| Provision for (benefit from) income taxes | 412 | 266 | (711) | 877 |
| Expense associated with the restructurings | — | 520 | — | 8,433 |
| Goodwill impairment | — | — | — | 131,997 |
| Loss on sales of subsidiaries | — | 9,459 | — | 9,459 |
| Contract termination (benefit) fees | — | (423) | — | 23,044 |
| Adjusted EBITDA | \$ (6,610) | \$ (5,281) | \$ (89,139) | \$ (130,877) |
| Income tax effects of non-GAAP pre-tax loss | 5,889 | 8,483 | 41,525 | 64,237 |
| Other expense, net | (5,915) | (7,033) | (17,220) | (21,511) |
| (Provision for) benefit from income taxes | (412) | (266) | 711 | (877) |
| Depreciation | (9,009) | (11,845) | (23,933) | (34,223) |
| Non-GAAP net loss | \$ (16,057) | \$ (15,942) | \$ (88,056) | \$ (123,251) |
| Non-GAAP net loss per common share - basic and diluted | (0.07) | (0.06) | (0.38) | (0.51) |
| Weighted average basic and diluted common shares | 232,139 | 245,810 | 229,524 | 241,579 |

Pandora Media, Inc.
Reconciliation of GAAP to Non-GAAP Measures continued
(in thousands, except per share amounts)
(unaudited)

| | Three months ended September 30, | | Nine months ended September 30, | |
|--|-------------------------------------|------------|------------------------------------|------------|
| | 2016 | 2017 | 2016 | 2017 |
| Product development | | | | |
| GAAP product development | \$ 33,560 | \$ 39,469 | \$ 102,731 | \$ 120,290 |
| Stock-based compensation | (7,347) | (8,428) | (23,091) | (25,765) |
| Amortization of intangibles | (1,822) | (97) | (5,467) | (2,173) |
| Expense associated with the restructurings | — | (23) | — | (733) |
| Non-GAAP product development | \$ 24,391 | \$ 30,921 | \$ 74,173 | \$ 91,619 |
| Sales and marketing | | | | |
| GAAP sales and marketing | \$ 116,091 | \$ 107,588 | \$ 357,113 | \$ 378,581 |
| Stock-based compensation | (14,932) | (14,059) | (43,673) | (42,657) |
| Amortization of intangibles | (1,713) | (83) | (5,137) | (2,966) |
| Amortization of non-recoupable ticketing contract advances | (1,696) | (230) | (4,138) | (3,709) |
| Loss on sales of subsidiaries | — | (75) | — | (75) |
| Expense associated with the restructurings | — | (286) | — | (5,493) |
| Non-GAAP sales and marketing | \$ 97,750 | \$ 92,855 | \$ 304,165 | \$ 323,681 |
| General and administrative | | | | |
| GAAP general and administrative | \$ 41,909 | \$ 48,171 | \$ 129,193 | \$ 150,650 |
| Stock-based compensation | (8,910) | (6,805) | (32,364) | (27,404) |
| Amortization of intangibles | (183) | (184) | (549) | (550) |
| Loss on sales of subsidiaries | — | (9,384) | — | (9,384) |
| Expense associated with the restructurings | — | (211) | — | (1,817) |
| Non-GAAP general and administrative | \$ 32,816 | \$ 31,587 | \$ 96,280 | \$ 111,495 |

Pandora Media, Inc.
Ad RPM and LPM History
(unaudited)

| | Three months ended September 30, | | Nine months ended September 30, | |
|-----------------|---|-------------|--|-------------|
| | 2016 | 2017 | 2016 | 2017 |
| Advertising RPM | \$ 58.10 | \$ 70.27 | \$ 52.26 | \$ 62.08 |
| Advertising LPM | \$ 31.60 | \$ 37.01 | \$ 30.90 | \$ 35.36 |

Pandora Media, Inc.
Subscription ARPU and LPU History
(unaudited)

| | Three months ended September 30, | | | | Six months ended September 30, | | | |
|-------------------|----------------------------------|-----|------|------|--------------------------------|-----|------|------|
| | 2016 | | 2017 | | 2016 | | 2017 | |
| Subscription ARPU | | N/A | \$ | 5.58 | | N/A | \$ | 5.05 |
| Subscription LPU | | N/A | \$ | 3.87 | | N/A | \$ | 3.33 |